

## Press Release

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Representative : Noriaki Horikiri  
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Stock Code : 2801  
Stock Exchange : Tokyo, 1st section  
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### **Kikkoman Announces Status and Conclusion of Acquisition of Own Shares**

(Under the provisions of Kikkoman's Articles of Incorporation pursuant to  
Article 165, Paragraph 2 of the Companies Act of Japan)

Kikkoman Corporation ("the Company") announces that it has executed to acquire its own shares under Article 156 of the Companies Act of Japan, as applied pursuant to Article 165, Paragraph 3 of the Companies Act. The details of the share acquisition for January 2016 are as follows.

This purchase fully concludes the purchase of own shares pursuant to a resolution by the Board of Directors dated November 26, 2015.

1 Acquisition period : From January 1, 2016 to January 8, 2016

2 Number of shares acquired : 373,000 shares

3 Total amount of acquisition cost : 1,454,499,995 yen

4 Method of acquisition :

Purchase through Auction Share Trading on the Tokyo Stock Exchange Market purchases through the Tokyo Stock Exchange.

#### Reference:

##### 1 Details of the acquisition

(1) Class of shares to be acquired : Common shares of the Company

(2) Total number of shares to be acquired : Up to 3,000,000 shares

(Equivalent to 1.53% of the number of outstanding shares (excluding treasury shares))

(3) Aggregate amount of acquisition price : Up to 10,000,000,000 yen

(4) Acquisition period : From November 27, 2015 to January 29, 2016

(5) Method of acquisition : Market purchases through the Tokyo Stock Exchange

(i) Purchase through Off-Auction Own Share Repurchase Trading (ToSTNeT-3) on the Tokyo Stock Exchange;

(ii) Purchase through Auction Share Trading on the Tokyo Stock Exchange

2 Total number of own shares acquired in accordance with the above Board of Directors' meeting resolution

(As of January 8, 2016)

- |                                      |                     |
|--------------------------------------|---------------------|
| (1) Total number of shares acquired  | : 2,474,000 shares  |
| (2) Total amount of acquisition cost | : 9,996,519,984 yen |

This notice is published in order to publicly announce the Company's acquisition of its own shares and has not been prepared for the purpose of soliciting investment or any similar act inside or outside of Japan.